



110th Anniversary
BRAINTREE ELECTRIC LIGHT DEPARTMENT



BELD

ANNUAL

REPORT

2002



*Braintree Electric
Light Department,
Celebrating 110 Years
of Excellence*



1892

Braintree
Electric Light
Department
founded by
Thomas A. Watson.

from the commissioners



Thomas J. Reynolds
CHAIRMAN

Thomas Edison commenced operation of the first electric light plant in September of 1882, marking the advent of the electric utility industry. Ten short years later, Thomas Watson founded the Braintree Electric Light Department. At the annual Town Meeting in March, 1892, the sum of \$30,000 was appropriated to build the plant and light the streets of Braintree. When the plant became operational in October, two arc light machines sent power to 100 street lamps.

Harnessing electricity was a tribute to the inventive human spirit and our desire to improve our lives. As BELD celebrated its 110th Anniversary this year and we looked back at the history of our growth, we found ample evidence of that pioneering spirit. One of the oldest light departments in the country, BELD has consistently stayed ahead of the curve in introducing new services and technologies. We think you'll enjoy reading about some of them in this report.



Guy F. Luke
VICE CHAIRMAN

As we make our way through the 21st century, we'll see many more changes in our industry. And we'll continue to be reminded of the importance of electricity in our lives. Braintree Electric Light Department has embraced change during the course of its lengthy service to the community, but our goals have remained constant—to provide reliable, safe, low-cost electricity to the people of Braintree.



Darrin M. McAuliffe
SECRETARY

Thank you for the support you've given your Municipal Light Board over the past year and for your support of the talented staff and management of BELD. Just as we have been since 1892, BELD is owned and operated by the citizens of the Town of Braintree. As your elected representatives, we appreciate the trust you've placed in us.

Very Truly Yours,



1909

Municipal Lighting Board established. Norton P. Potter elected to inaugural board.



1911

Arc street lights replaced with tungsten incandescent lights.



BELD ELECTRIC

ENERGY SERVICES

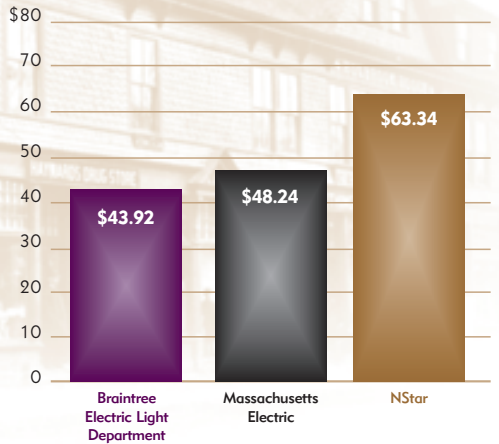
Along with other electric utilities throughout New England, Braintree Electric Light Department spent long hours during 2002 preparing for a major change in the New England electric system. On March 1, 2003, the way in which BELD conducts energy transactions will change significantly with the implementation of Standard Market Design (SMD). Currently the Independent System Operator, ISO New England, operates on a single settlement system—when electric utilities need to purchase power to meet their load, the cost of that power is determined by the hourly energy-clearing price for all of New England. With the implementation of SMD next year, New England will be divided into eight distinct zones, each with a different clearing price.

The change is being enacted to help mitigate increasing congestion on transmission lines. Utilities that transmit power over the most heavily used lines—including those in the greater Boston area—will now pay more. The additional money generated will then be used to improve transmission lines in the designated congestion areas. Fortunately for our customers, BELD will be located in the Southeastern Massachusetts zone, a non-congested zone.

In addition, the new market system will become a multi-settlement system, consisting of day-ahead pricing in conjunction with the current real-time energy market. BELD will need to forecast our town load on a day-ahead basis and be financially responsible for differences in our forecasted and actual loads. BELD will also need to adapt our current power supply contracts to the new market system. The new system is extremely complex, and the volume of data we receive will increase significantly. BELD employees will monitor the changes closely, however, and we will continue to provide power at the lowest cost possible.

Residential Rate Comparison

Average monthly bill of 500kWh - Year end 12/31/02



PRODUCTION

To meet the electric demands of Braintree and the New England grid during 2002, the Production Division kept Potter 2 station ready for dispatch by ISO New England. Power plant employees attained exceptionally high levels of availability and reliability—99.14% availability and 99.17% reliability (not including two scheduled outages). The year saw record-breaking temperatures during the summer—when Potter was called upon to deliver power to the grid—and an extremely cold winter as well. Production Division employees will continue to maintain the Potter station at high availability rates, delivering the dependable service Braintree has come to expect. With the ability to switch fuel between oil and gas, BELD can deliver the most economic fuel option, even in a changing market place with fluctuating oil and gas pricing.

1921

Replacing coal burners, two oil-fired boilers added to plant.



1924

New generating unit installed at plant.



1933

Office building constructed on Allen Street.

ENGINEERING AND OPERATIONS

Skyline Drive

On June 1 the Skyline Drive multiple dwelling complex experienced an outage caused by a high-voltage cable failure that in turn damaged two other sets of high-voltage cables. Eight transformers were affected by the initial outage, while five transformers were involved in the extended outage. As a follow-up to this outage, Engineering and Operations developed a comprehensive plan to improve the electric distribution system and at the same time address the communications needs of Skyline Drive. The plan required and received the approval of the Light Board and property owners before new conduits, handholes and switchgear could be installed. The majority of electric conduit work was completed in 2002, while communications conduit work and electrical cable work will occur in 2003.

Middle Street Substation

One of the two large substation transformers (T1) at the Middle Street Substation was replaced during 2002. The old transformer was over 30 years old and had reached the end of its expected life. The new transformer arrived by truck without incident from St. Catharines, Ontario, and was moved into place in late October. BELD crews were also busy installing a new prepackaged Calvert 13,800 volt cable bus that connects the low voltage side of the new transformer to the substation switchgear. The new transformer was wired and tested during November and was scheduled to be energized in January, 2003.

Underground Feeder for BELD Complex

Conduit work was completed at the intersection of Quincy Avenue, Potter Road, and Hayward Street as part of a project to establish a direct underground high-voltage feeder from the Middle Street Substation to the BELD facilities on Potter Road. The new feeder should provide a more reliable electric supply to the BELD complex and will minimize the impact of wind, ice and snowstorms on electric service.

Sithe Fore River Project

BELD and NStar completed work on a new joint 115 kV high-speed protective relay system installed at Potter Station and at the Grove Street Substation in conjunction with Sithe's new generating plant in Weymouth. Commissioning testing occurred in November and December. A long-term communications leasing agreement between Sithe and BELD was also completed, whereby Sithe will lease some of BELD's spare fibers to satisfy some of their communication needs.

Closing the 115 kV Loop

BELD submitted a Transmission Facilities Application and received NEPOOL approval to close the 115 kV loop through Braintree. June, 2003, is the target completion date for the construction changes. BELD will be required to install additional high-speed protective relaying between the Plain Street Substation and Grove Street Substation, as well as 115 kV reactors and a circuit switcher at Potter Station before the loop can be permanently closed. These plant additions will improve the reliability of the BELD transmission system, while the cost will be more than offset by a significant increase in Pool Transmission Facility (PTF) credits for BELD.

1939



Allen Street plant estimated to be worth \$1 million.

1953

3.5 mile underground duct system required for South Shore Plaza.



1959

Potter I generating plant constructed and named after Norton Potter.

Services to Town Departments

Other Operations Division projects provided specific services to Town Departments. Twenty-four additional playing field lights were provided and installed at the North Braintree Little League baseball complex, a project that also required the installation of additional cable and a transformer. BELD line and electric crews replaced the lamps in all Braintree-owned traffic signal lights. New electric conduit was installed in the Highway Department garage to facilitate the installation of computer cables. And BELD installed approximately one mile of wire on West Street to provide service to a new Water Department pump.

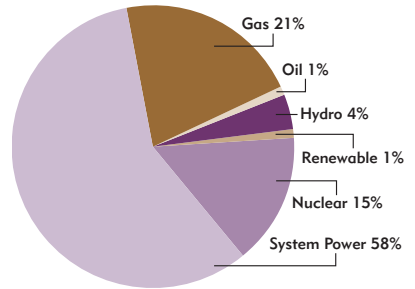
SUPPORT SERVICES

Information Services focused on the upgrade to BELD's phone system, which also supports the town. We added an automatic call distribution system, allowing callers to either leave a message or stay on hold for the next available representative. The new system helps us determine busy periods and schedule additional staff when necessary. It also makes it easier to respond to outage calls.

Looking for the best fit for BELD, we selected a new auditing firm, Goulet, Salvidio & Associates. We have spent considerable time reviewing our current procedures and working through our preliminary audit so the actual audit in 2003 will proceed smoothly.

A Customer Service Representative is now available at Town Hall on the last Tuesday of every month, a convenience for BELD customers. We also added a drop box at Town Hall, giving customers the option of dropping off payments at any time.

2002 BELD Fuel Mix



Much time has been spent looking at insurance rates. We are part of an association that provides insurance to many Massachusetts municipals, and we play an important role in negotiating with insurance carriers for the best rates. Even since September 11th, our increases have been under industry standards—our property insurance, for example, was renewed for 2003 at 2002 rates.

We worked on a new product that will become available to our customers in the spring of 2003—an Internet bill presentment product that will let our customers view account information for all three services online 24/7. Customers will be able to make payments, e-mail questions, sign up for service, disconnect their service, or request changes in service. We also worked on a proposal to redesign our BELD.com web site to make it more user-friendly and to provide more information.

BELD employees continued to refine the Crisis Communications Plan originally developed in 2001. We developed area responsibilities, added more detailed employee contact information, and assigned backup roles. We also began the process of finalizing our evacuation plans, drawing up the necessary site maps and reviewing procedures with employees.



1967 Tie line with Boston Edison established, allowing town to purchase and sell power.

1973

Twenty million dollar bond issue approved for new generating unit.

1977



Potter II station completed, largest project ever undertaken by the Town of Braintree.

BELD BROADBAND

In 2002 BELD continued to sign up customers for its fledgling broadband services. By the end of the year, nearly 4,700 Braintree residents had BELD's cable television service, and about 3,500 were enjoying BELD's "always-on" high-speed Internet connection.

But now that we had met—and in some cases, exceeded—some of the goals we had set during our cable launch in 2001, we set ourselves to the task of maintaining affordable rates for top-notch service.

CABLE PROGRAMMING

BELD's programming partners continued to provide cash rebates, discounted rates, and even merchandise to our customers throughout 2002. However, cable programming is expensive and networks pass those costs on to cable providers, so controlling rising costs is a constant challenge. In April we visited Capitol Hill with the American Cable Association to lobby our Congressional representatives on out-of-control programming costs and unreasonable demands, such as the NBC Olympics deal.

As a member of the National Cable Television Cooperative (NCTC), BELD is able to obtain much of its programming at discounted rates. However, the NCTC has been unable to reach a fair and reasonable agreement for carriage of Olympic programming on its CNBC and MSNBC channels. NBC wanted cable providers to pay a surcharge every month for Olympic coverage, as well as sign an extension for all other NBC programming agreements through 2008, at average annual increases 3–4 times the rate of inflation each year. In addition, NBC required carriage of two additional channels—all of this for two weeks of additional Olympic programming every other year.

If we had decided to carry what amounted to 131 original hours of additional coverage in 2002, we would have had to strike individual agreements for CNBC and MSNBC with NBC outside the NCTC, which would have meant even higher rates all around. So BELD did not carry the additional Summer Olympic coverage aired on these two channels in 2002. This was a difficult decision to make, but one we felt was necessary to protect our subscribers' rates and future dealings with programmers.

1989

Churchill Substation completed.



1990

Potter II conversion project completed—plant can now run on oil or natural gas.

1991

All town buildings retrofitted with energy-efficient lighting.



A shift in local programming occurred this year in Braintree as well. We had launched our cable service without a provision for proprietary local programming, as AT&T Broadband had a new studio, and all involved wanted to avoid duplication of dollars and effort. Early in the year BELD amended its cable license, paying AT&T for half the cost it had put into its studio in Braintree High School. Then both BELD and AT&T began making payments to Braintree Community Access and Media (BCAM), the independent organization now responsible for all non-commercial public, educational and governmental programming. As a result, both BELD and AT&T receive the same programming from the Braintree studio, leveling the local programming playing field within the town.

BELD continued to listen to customer requests for programming, adding a variety of channels in 2002. In addition to the Home Shopping Network and National Geographic Channel, we added two new InDemand sports packages—ESPN GamePlan and ESPN Full Court—and instituted installment billing and automatic renewal for many of these subscription services. We also made these sports packages and many special events available to our commercial customers. Finally, BELD staffers continued to fight for New England Cable News (NECN), which is currently unavailable to us due to existing contract provisions with AT&T.

INTERNET SERVICE

In 2002 we switched over our Internet servers to the industry standard Sun Solaris and Open-Source based platform for delivering name services, e-mail, and configuration information to our subscribers. This allowed us to add triple-redundancy to those services while reducing their susceptibility to viruses and hacking. We have been very pleased with the results of the conversion, as we haven't had even one minute of computer-related down time since. We also increased our Internet bandwidth from 15 Megabits (MB) to 45 MB in order to meet growing subscriber demand and implemented a comprehensive monitoring system that pages the appropriate personnel if a problem occurs in our network. We now use some of the same equipment and software as the U.S. Department of Defense.

In March we upgraded our Internet switching infrastructure. As a result, the speed of our internal systems is now 10 times faster, meaning downloading mail and similar functions are now faster for customers. And for BELD staff, the new mail, name service and configuration systems are fully compliant with Internet standards, which makes them more reliable and easier to upgrade.



1991

Installation of sodium vapor street lights throughout town completed.

1992

BELD and Blue Hills Regional Technical School convert Saturn automobile to battery power.



1993

Demolition of Allen Street generating plant.

*In March we upgraded
our Internet switching
infrastructure. As a result,
the speed of our internal
systems is now 10 times faster...*

HELP DESK

BELD's Help Desk went through some changes last year, the most significant being the way we record contacts with subscribers. Our previous paper method made it difficult to keep information current. As a result, Help Desk employees had a hard time accurately assessing any history of trouble with a subscriber's equipment or connection. In 2002 we switched to using WinCable—our computerized broadband billing system—to keep track of every call and its resolution. This has helped us improve the quality of our services by allowing us to identify repeated problems and concentrate our resources effectively to get them solved.

FIELD WORK/INSTALLS

Many existing broadband customers added more services to their accounts in 2002, such as connecting additional television sets and installing Internet service. At the same time, more than a half-dozen additional areas in town were wired for service, including Bay State Drive, the School Administration building, Liberty Woods and Hawthorne condominiums, Oak Ledge Drive, Graziano Drive, Sheridan Drive and Buker Lane.

As service became available to more residents and businesses, BELD's preventative maintenance program helped head off cable reception and Internet connection problems throughout the town. We improved the quality of the local channels on our system by installing additional filters and replacing defective connectors and grounding equipment. In addition, we readied our Emergency Alert System to meet FCC requirements and keep customers informed in the event of an emergency. We also kept our installation expenses in check by reducing our inventory levels.

1994

Construction of
\$1 million operations
center
completed.



1995

Office
building
constructed on
Potter Road.



FINANCIAL STATEMENTS

CONSOLIDATING STATEMENTS OF NET ASSETS

December 31, 2002

	Light Division	Broadband Division	Consolidated
ASSETS			
CURRENT ASSETS:			
Funds on Deposit with Town Treasurer Operating Fund	\$5,084,163	\$593,187	\$5,677,350
Customer Accounts Receivable, net	2,200,041	128,926	2,328,967
Accounts Receivable - Related Party	180,180	0	180,180
Other Receivables	1,179,231	0	1,179,231
Investment in Affiliated Company	2,208,351	(2,208,351)	0
Materials and Supplies	505,972	116,477	622,449
Unbilled Revenue	1,090,141	0	1,090,141
Prepaid Working Capital	560,510	0	560,510
Prepaid Expenses	46,041	34,549	80,590
Total Current Assets	13,054,630	(1,335,212)	11,719,418
NONCURRENT ASSETS:			
Funds on Deposit with Town Treasurer			
Depreciation Fund	2,225,252	0	2,225,252
Rate Stabilization Fund	1,161,950	0	1,161,950
Customer Deposit Fund	105,639	0	105,639
Investment in Energy New England, LLC	370,899	0	370,899
Investment in Hydro-Quebec Phase II	155,183	0	155,183
Other Investments	132,000	0	132,000
Deferred Charges	0	0	0
Other Noncurrent Assets	45,114	0	45,114
Intercompany Note Receivable (Payable)	110,000	(110,000)	0
Plant Assets, net	39,194,198	5,701,395	44,895,593
Total Noncurrent Assets	43,500,235	5,591,395	49,091,630
Total Assets	\$56,554,865	\$4,256,183	\$60,811,048
LIABILITIES			
CURRENT LIABILITIES:			
Accounts Payable	\$4,071,837	\$125,037	\$4,196,874
Accounts Payable - Related Party	109,000	21,349	130,349
Accrued Compensated Absences	179,380	24,075	203,455
Other Accrued Expenses	0	18,641	18,641
Bond Payable	0	500,000	500,000
Deferred Revenue	343,764	0	343,764
Total Current Liabilities	4,703,981	689,102	5,393,083
NONCURRENT LIABILITIES:			
Bonds Payable, Net of Current Portion	0	4,150,000	4,150,000
Rate Stabilization Reserve	1,161,950	0	1,161,950
Customer Deposits	151,406	0	151,406
Total Noncurrent Liabilities	1,313,356	4,150,000	5,463,356
Total Liabilities	6,017,337	4,839,102	10,856,439
NET ASSETS			
Invested in Capital Assets, Net of Related Debt	39,194,198	1,051,395	40,245,593
Unrestricted	11,343,330	(1,634,314)	9,709,016
Total Net Assets	50,537,528	(582,919)	49,954,609
Total Liabilities and Net Assets	\$56,554,865	\$4,256,183	\$60,811,048

CONSOLIDATING STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS

December 31, 2002

	Light Division	Broadband Division	Consolidated
OPERATING REVENUES:			
Sales to Ultimate Customers	\$35,376,450	\$4,198,704	\$39,575,154
Other Operating Revenues	1,148,961	0	1,148,961
Total Operating Revenues:	36,525,411	4,198,704	40,724,115
OPERATING EXPENSES:			
Purchased Power	19,248,979	0	19,248,979
Fuel for Generators	3,449,048	0	3,449,048
Signal Fees	0	1,292,319	1,292,319
Maintenance	3,720,944	528,308	4,249,252
Other Operations	6,951,341	1,840,556	8,791,897
Depreciation Expense	2,504,349	557,977	3,062,326
Total Operating Expenses:	35,874,661	4,219,160	40,093,821
OPERATING INCOME	650,750	(20,456)	630,294
NONOPERATING REVENUES (EXPENSES):			
Interest and Dividend Income	57,486	0	57,486
Interest Expense	0	(169,208)	(169,208)
Loss on Disposal of Plant Assets	0	(91,258)	(91,258)
Total Nonoperating Revenues (Expenses)	57,486	(260,466)	(202,980)
Income Before Contributions and Transfers	708,236	(280,922)	427,314
NET ASSETS - JANUARY 1	48,086,548	1,896,012	49,982,560
Prior Period Adjustment	2,198,009	(2,198,009)	0
Cash Received for Claims and Judgments	475,010	0	475,010
Transfers Out - Payment in Lieu of Taxes	(930,275)	0	(930,275)
NET ASSETS - DECEMBER 31	\$50,537,528	\$(582,919)	\$49,954,609



BELD has adopted the provisions of Governmental Accounting Standards Board (GASB) Statements No. 34, Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments, in 2002. The adoption of the new standard and changes to the accounting practices does not make a direct comparison to 2001 possible. The comparison to the prior year will return with the 2003 annual report.

FINANCIAL STATEMENTS continued...

STATEMENT OF KILOWATT HOUR SALES AND REVENUE

Years Ended December 31, 2002, and 2001

Rate Classification	2002 Kilowatt Sales	2001 Kilowatt Sales
Residential Sales	106,190,275	103,625,459
Commercial Sales	230,843,302	237,545,165
Industrial Sales	29,455,585	33,432,463
Municipal Sales	13,709,889	14,786,704
Area Lighting	798,873	757,655
Sales to Other Utilities	5,861,747	13,107,886
Total Sales	386,859,671	403,255,332

Rate Classification	2002 Revenue	2001 Revenue
Residential Sales	\$9,103,607	\$8,577,256
Commercial Sales	22,077,850	21,923,470
Industrial Sales	2,461,474	2,663,765
Municipal Sales	1,258,513	1,319,442
Area Lighting	92,022	85,285
Sales To Other Utilities	694,108	1,506,633
Total Sales	\$35,687,574	\$36,075,851

NOTES TO FINANCIAL STATEMENTS

December 31, 2002, and 2001

- (1) Depreciation: The general laws of the Commonwealth of Massachusetts under Chapter 164 require utility plant in service to be depreciated using a 3% rate. In order to change this rate, approval has to be received from the Department of Telecommunications and Energy. Rates utilized in depreciating utility plant in service are based on financial factors relating to cash flow for plant expansion rather than engineering factors relating to estimates of useful life.
- (2) BELD operates in two divisions, the municipal Light Division and the Broadband Division. The Broadband Division provides Internet and cable service to the customers of the Town. The Light Department generates, purchases and distributes electricity for all customers of the town. Because we are owned by the Town and not by investors, our net profit is returned to our customers in the way of stable rates, better service and increased assets.
- (3) BELD has adopted the provisions of Governmental Accounting Standards Board (GASB) Statements No. 34, Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments, in 2002.
- (4) The financial results presented for 2002 are audited.

1997

Energy New England (ENE) formed. BELD now better able to manage power supply costs.



1998

Hybrid Fiber Coaxial cable network completed.

1999



BELD.net Internet service launched.

BELD COMMUNITY SERVICE

During 2002 Braintree Electric Light Department continued to provide additional services to the town. Some of those services and their approximate values are listed here:

Pole setting at Norfolk County Jail	\$4,402
Installation of Christmas lights at Town Hall	1,948
Hanging banners in South Braintree Square	1,373
New service to Water Department pump	18,074
Installation of Hollingsworth Field lights	11,619
Traffic signal maintenance by BELD	6,811
Traffic signal maintenance by outside vendor	26,385
Tree work done for Tree Warden	5,460
Computer support, voice mail support, and telephone/fiber hookup support	7,400
	<hr/>
	\$83,472
In-lieu-of-tax payment	\$930,275
TOTAL	\$1,013,747

1999

BELD is first U.S. municipal utility to recover methane from landfill and use it to power a fuel cell.



1999

Successful black start of plant in preparation for Y2K.

MANAGERS AND BOARD

BELD GENERAL MANAGERS

Established 1892

1892-1895	Thomas A. Watson*
1895-1902	Ansel O. Clark*
1903-1911	Daniel Potter*
1911-1939	Fred B. Lawrence*
1939-1954	Ernest T. Fulton*
1954-1977	Alban G. Spurrell*
1977-1985	Donald H. Newton
1985-2002	Walter R. McGrath

BRAINTREE MUNICIPAL LIGHTING BOARD

Established 1909

1909-1956	Norton P. Potter*
1909-1938	Alexander Carson*
1909-1925	Charles T. Crane*
1925-1936	Charles G. Jordan*
1936-1954	Frank P. Lloyd*
1938-1957	Shelley A. Neal*
1954-1955	Ernest T. Fulton*
1955-1980	Carl W. R. Johnson*
1956-1960	James H. Dignan*
1957-1983	Walter J. Hansen*
1960-1961	Raymond A. Nagle
1961-1967	Ernest S. Reynolds*
1967-1968	Gordon E. Trask
1968-1974	William J. Dignan
1974-1977	Anthony J. Mollica
1977-1983	Dennis M. Corvi
1980-1981	Guy F. Luke
1981-1982	Joseph W. Aiello
1982-present	Guy F. Luke
1983-1989	Michael J. Joyce
1984-1993	Joseph W. Aiello
1989-1995	James E. Wentworth*
1993-1999	James M. Casey
1995-1995	Paul E. Caruso*
1995-present	Darrin M. McAuliffe
1999-present	Thomas J. Reynolds

*Deceased

2002 EMPLOYEES

Ellen M. Anderson	Laurie J. Heffron	James D. Okerfelt
William J. Antonellis	Scott D. Henderson	John H. Orpin
Robert H. Beatson	Robert M. Henriksen	Brian M. Ostiguy
James R. Belcher	Daniel M. Heraty	John B. Perry
Dorian L. Belfort	John J. Herlihy	MaryJane M. Piasecki
Philip J. Berardinelli	Donald L. Hetherington	John H. Price
Robert J. Berlandi	Mary M. Hobart	James B. Ritchie, Jr.
Patricia A. Boddie	Marie J. Horgan	Marek G. Rutkowski
Stephen E. Buker	Russell T. Howard	Richard C. Sandstrom
Richard J. Campbell	Robert R. Huntington	Michael D. Sardano
Francis C. Catarus	Diane M. Husband	Robert J. Sargent
Gwen R. Chiappini	Stephen A. Innis	Donna L. Sellgren
Thomas F. Chisholm	Vincent J. Joyce	Easton G. Shakespeare
Daniel J. Cleggett	Joseph L. Kelly	Marianne Singer
Maryann L. Cody	Thomas J. King, Jr.	Ruth M. Slater
Gail J. Cohen	John W. Kirkland	James E. Smith, III
Mary L. Comlin	Weijun Li	Michelle A. Solimino
Maureen T. Conroy	Roger A. Lothrop	John G. Spada
Paul A. Costello	Kevin M. Lyons	Jeffrey P. Spencer
Nancy J. Cox	Steven W. Lyons	JoAnn M. Stak Bregnard
Kevin P. Crawford	Kenneth A. MacDonald	Kathleen O. Steele
Denise R. Crowley	Daniel J. Mahoney	Robert W. Stewart
Ann M. Curran	Brett L. Markham	Kenneth E. Stone
John E. Currie	Joan A. Marson	Stephen P. Tatro
Barbara A. Curtin	Edward A. McCroken	Raymond L. Taylor
Gregory F. Cusack	Brett L. McGrath	Jason P. Tedeschi
Charles F. Dibble	Walter R. McGrath	Christopher C. Thoener
Matthew W. Doren	John F. McKinley, Jr.	Georgette Thompson
Peter G. Dunlea	Sean McLaughlin	Ralph B. Toye
John F. Feeney, Jr.	Carol J. Morley	Bruce W. Turner
Teresa Fico	H. Joseph Morley	Yvonne V. Twitty
Allan M. Fitzsimmons	Mildred J. Mulvaney	Daniel T. Uhlman
James M. Flaherty	Sean E. Murphy	Jack N. Walker
Gregory J. Flynn	Donna M. Needham	Stephen L. Walton
Michael J. Ford	John-Erik J. Nelson	Susan A. Wentworth
Linda N. Forde	Joseph M. O'Brien	Kevin G. Wiles
Richard W. Grey	Thomas M. O'Connor	Bruce M. Williams
Joseph A. Guglielmi	Barbara A. O'Neill	Derryl D. Wood
Richard A. Hall	Gail A. O'Sullivan	

2000



2000

BELD cable plan and bond issue approved at Town Meeting.

Decorative street lights supplied and installed in Braintree Square and South Braintree Square.



2001

BELD Broadband launched.



*Braintree Electric
Light Department,
Celebrating 110 Years
of Excellence*

BELD thanks the Braintree Historical Society for their assistance in compiling background information for this report. Some of the photographs were provided by Greg Derr, Tom Gorman and Dick Sandstrom.



150 Potter Road

Braintree, MA 02184

www.beld.com